

OTOKAR OTOMOTİV VE SAVUNMA SANAYİ ANONİM ŞİRKETİ

CORPORATE GOVERNANCE COMPLIANCE REPORT

I. CORPORATE GOVERNANCE COMPLIANCE REPORT (URF)

	Yes	Partial	No	Exempt	N/A	Explanation
1.1. FACILITATING THE EXERCISE OF SHAREHOLDER RIGHTS						
1.1.2. Up-to-date information and disclosures, which may affect the exercise of shareholder rights, are available to investors on the corporate website.	X					
1.2. RIGHT TO OBTAIN AND REVIEW INFORMATION						
1.2.1. Management did not enter into any transaction that would complicate the conduct of special audit.	X					
1.3. GENERAL ASSEMBLY						
1.3.2. The company ensures the clarity of the General Assembly agenda, and that an item on the agenda does not cover multiple topics.	X					
1.3.7. Insiders with privileged information have informed the board of directors about transactions conducted on their behalf within the scope of the company's activities in order for these transactions to be presented at the General Shareholders' Meeting.					X	No such transaction has been reported.
1.3.8. Members of the board of directors who are concerned with specific agenda items, auditors, and other related persons, as well as the officers who are responsible for the preparation of the financial statements were present at the General Shareholders' Meeting.	X					
1.3.10. The agenda of the General Shareholders' Meeting included a separate item detailing the amounts and beneficiaries of all donations and contributions.		X				Donations made by the company are provided in a separate item on the General Assembly agenda and the details of the donations with the highest amounts are included in the General Assembly information document. The remaining amount, not detailed in the information document, consists of various donations, each lower than TL 700,000 made to various institutions and organizations and that are not of material significance for investors. Donations lower than this amount are not followed by the investors and the company has plans to continue disclosing this materiality limit in the coming years.
1.3.11. The General Shareholders' Meeting was held open to the public, including the stakeholders, without having the right to speak.	X					
1.4. VOTING RIGHTS						
1.4.1. There is no restriction preventing shareholders from exercising their shareholder rights.	X					
1.4.2. The company does not have shares that carry privileged voting rights.	X					
1.4.3. The company withholds from exercising its voting rights at the General Shareholders' Meeting of any company with which it has cross-ownership, in case such cross-ownership provides management control.					X	Otokar Otomotiv ve Savunma Sanayi A.Ş. does not have any cross-ownership associated with a controlling relationship.

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	Yes	Partial	No	Exempt	N/A	Explanation
1.5. MINORITY RIGHTS						
1.5.1. The company pays maximum diligence to the exercise of minority rights.	X					
1.5.2. The Articles of Association extend the use of minority rights to those who own less than one twentieth of the outstanding shares, and expand the scope of the minority rights.			X			Minority rights for shareholders holding less than one twentieth of the capital have not been defined in the articles of association, and the rights have been defined within the frame of general provisions in the legislation. The investors have not expressed any interest in this matter while the company follows the best practices and does not foresee any changes in the near future.
1.6. DIVIDEND RIGHT						
1.6.1. The dividend policy approved by the General Shareholders' Meeting is posted on the company website.	X					
1.6.2. The dividend distribution policy comprises the minimum information to ensure that the shareholders can have an opinion on the procedure and principles of dividend distributions in the future.	X					
1.6.3. The reasons for retaining earnings, and their allocations, are stated in the relevant agenda item.	X					
1.6.4. The board reviewed whether the dividend policy balances the benefits of the shareholders and those of the company.	X					
1.7. TRANSFER OF SHARES						
1.7.1. There are no restrictions preventing shares from being transferred.	X					
2.1. CORPORATE WEBSITE						
2.1.1. The company website includes all elements listed in Corporate Governance Principle 2.1.1.	X					
2.1.2. The shareholding structure (names, privileges, number and ratio of shares, and beneficial owners of more than 5% of the issued share capital) is updated on the website at least every 6 months.	X					
2.1.4. The company website is prepared in other selected foreign languages, in a way to present exactly the same information with the Turkish content.	X					
2.2. ANNUAL REPORT						
2.2.1. The board of directors ensures that the annual report represents a true and complete view of the company's activities.	X					
2.2.2. The annual report includes all elements listed in Corporate Governance Principle 2.2.2.	X					

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3.1. CORPORATION'S POLICY ON STAKEHOLDERS						
3.1.1. The rights of the stakeholders are protected pursuant to the relevant regulations, contracts and within the framework of bona fides principles.	X					
3.1.3. Policies or procedures addressing stakeholders' rights are published on the company's website.	X					
3.1.4. A whistleblowing programme is in place for reporting legal and ethical issues.	X					
3.1.5. The company addresses conflicts of interest among stakeholders in a balanced manner.	X					
3.2. SUPPORTING THE PARTICIPATION OF THE STAKEHOLDERS IN THE CORPORATION'S MANAGEMENT						
3.2.1. The Articles of Association, or the internal regulations (terms of reference/manuals), regulate the participation of employees in management.	X					
3.2.2. Surveys/other research techniques, consultation, interviews, observation method etc. were conducted to obtain opinions from stakeholders on decisions that significantly affect them.	X					
3.3. HUMAN RESOURCES POLICY						
3.3.1. The company has adopted an employment policy ensuring equal opportunities, and a succession plan for all key managerial positions.	X					
3.3.2. Recruitment criteria are documented.	X					
3.3.3. The company has a policy on human resources development, and organizes trainings for employees.	X					
3.3.4. Meetings have been organized to inform employees on the financial status of the company, remuneration, career planning, education and health.	X					
3.3.5. Employees, or their representatives, were notified of decisions impacting them. The opinion of the related trade unions was also taken.	X					
3.3.6. Job descriptions and performance criteria have been prepared for all employees, announced to them and taken into account to determine employee remuneration.	X					
3.3.7. Measures (procedures, trainings, raising awareness, goals, monitoring, complaint mechanisms) have been taken to prevent discrimination, and to protect employees against any physical, mental, and emotional mistreatment.	X					
3.3.8. The company ensures freedom of association and supports the right for collective bargaining.	X					
3.3.9. A safe working environment for employees is maintained.	X					

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3.4. RELATIONS WITH CUSTOMERS AND SUPPLIERS						
3.4.1. The company measured its customer satisfaction, and operated to ensure full customer satisfaction.	X					
3.4.2. Customers are notified of any delays in handling their requests.	X					
3.4.3. The company complied with the quality standards with respect to its products and services.	X					
3.4.4. The company has in place adequate controls to protect the confidentiality of sensitive information and business secrets of its customers and suppliers.	X					
3.5. ETHICAL RULES AND SOCIAL RESPONSIBILITY						
3.5.1. The board of the corporation has adopted a code of ethics, disclosed on the corporate website.	X					
3.5.2. The company has been mindful of its social responsibility and has adopted measures to prevent corruption and bribery.	X					
4.1. ROLE OF THE BOARD OF DIRECTORS						
4.1.1. The board of directors has ensured strategy and risks do not threaten the long-term interests of the company, and that effective risk management is in place.	X					
4.1.2. The agenda and minutes of board meetings indicate that the board of directors discussed and approved strategy, ensured resources were adequately allocated, and monitored company and management performance.	X					
4.2. ACTIVITIES OF THE BOARD OF DIRECTORS						
4.2.1. The board of directors documented its meetings and reported its activities to the shareholders.	X					
4.2.2. Duties and authorities of the members of the board of directors are disclosed in the annual report.	X					
4.2.3. The board has ensured the company has an internal control framework adequate for its activities, size and complexity.	X					
4.2.4. Information on the functioning and effectiveness of the internal control system is provided in the annual report.	X					
4.2.5. The roles of the Chairman and Chief Executive Officer are separated and defined.	X					
4.2.7. The board of directors ensures that the Investor Relations department and the corporate governance committee work effectively. The board works closely with them when communicating and settling disputes with shareholders.	X					
4.2.8. The company has subscribed to a Directors and Officers liability insurance covering more than 25% of the capital.	X					

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4.3. STRUCTURE OF THE BOARD OF DIRECTORS						
4.3.9. The board of directors has approved the policy on its own composition, setting a minimal target of 25% for female directors. The board annually evaluates its composition and nominates directors so as to be compliant with the policy.	X					
4.3.10. At least one member of the audit committee has 5 years of experience in audit/accounting and finance.	X					
4.4. BOARD MEETING PROCEDURES						
4.4.1. Each board member attended the majority of the board meetings in person.	X					
4.4.2. The board has formally approved a minimum time by which information and documents relevant to the agenda items should be supplied to all board members.	X					
4.4.3. The opinions of board members that could not attend the meeting, but did submit their opinion in written format, were presented to other members.					X	Even though expressing an opinion in writing is possible, Board members who were unable to attend the meetings have not communicated such a request.
4.4.4. Each member of the board has one vote.	X					
4.4.5. The board has a charter/written internal rules defining the meeting procedures of the board.	X					

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	Yes	Partial	No	Exempt	N/A	Explanation
4.4.6. Board minutes document that all items on the agenda are discussed, and board resolutions include director's dissenting opinions if any.	X					
4.4.7. There are limits to external commitments of board members. Shareholders are informed of board members' external commitments at the General Shareholders' Meeting.		X				Considering that Board members contribute significantly to the Board with their business experience and industry knowledge, they are not restricted in terms of assuming other duties outside the company. The résumé of each Board member and their external duties are provided in the annual report. Given the effective functioning of the Board, no changes to the current practice are anticipated in the near future since no negative consequence has been observed in terms of corporate governance.
4.5. BOARD COMMITTEES						
4.5.5. Board members serve in only one of the Board's committees.			X			Committees are formed by considering the knowledge and experience of the Board members in compliance with the applicable regulations and some Board members serve on multiple committees. Board members serving on more than one committee facilitate communication and increase the opportunities for cooperation between committees handling related subjects. Considering the efficient work of the Board members with their wealth of knowledge and experience, the current committee structure is deemed effective and no changes are anticipated in the near future.

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4.5.6. Committees have invited persons to the meetings as deemed necessary to obtain their views.	X					
4.5.7. If external consultancy services are used, the independence of the provider is stated in the annual report.					X	Such a consultancy service has not been procured.
4.5.8. Minutes of all committee meetings are kept and reported to board members.	X					

4.6. FINANCIAL BENEFITS EXTENDED TO BOARD MEMBERS AND SENIOR EXECUTIVES

4.6.1. The board of directors has conducted a board performance evaluation to review whether it has discharged all its responsibilities effectively.	X					
4.6.4. The company did not extend any loans to its board directors or executives, nor extended their lending period or enhanced the amount of those loans, or improve conditions thereon, and did not extend loans under a personal credit title by third parties or provided guarantees such as surety in favor of them.	X					
4.6.5. The individual remuneration of board members and executives is disclosed in the annual report.			X			Remunerations provided to the Board members and executives with administrative responsibilities are provided in the notes to the financial statements and disclosed to the public as a total figure. Given that this matter is important due to the privacy of personal data, practices in the market are followed with plans to act in line with the wide-spread preferences.

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II. CORPORATE GOVERNANCE INFORMATION FORM (KYBF)

1. SHAREHOLDERS

1.1. Facilitating the Exercise of Shareholders Rights	
The number of investor meetings (conference, seminar/etc.) organized by the company during the year	In 2025, 24 online and 2 in-person investor conferences, 4 in-person investor meetings, and 57 teleconferences were held.
1.2. Right to Obtain and Examine Information	
The number of special audit request(s)	-
The number of special audit requests that were accepted at the General Shareholders' Meeting	-
1.3. General Assembly	
Link to the PDP announcement that demonstrates the information requested by Principle 1.3.1. (a-d)	https://www.kap.org.tr/tr/Bildirim/1396363
Whether the company provides materials for the General Shareholders' Meeting in English and Turkish at the same time	Yes, provided.
The links to the PDP announcements associated with the transactions that are not approved by the majority of independent directors or by unanimous votes of present board members in the context of Principle 1.3.9	There is no such transaction.
The links to the PDP announcements associated with related party transactions in the context of Article 9 of the Communiqué on Corporate Governance (II-17.1)	There is no such transaction.
The links to the PDP announcements associated with common and continuous transactions in the context of Article 10 of the Communiqué on Corporate Governance (II-17.1)	Material disclosure regarding common and continuous transactions can be found at https://www.kap.org.tr/tr/Bildirim/1396359
The name of the section on the corporate website that demonstrates the donation policy of the company	The Donation and Sponsorship Policy is available on the corporate website under Investor Relations/Corporate Governance.
The relevant link to the PDP with minute of the General Shareholders' Meeting where the donation policy has been approved	https://www.kap.org.tr/tr/Bildirim/918881
The number of the provisions of the articles of association that discuss the participation of stakeholders to the General Shareholders' Meeting	Article 15-a
Identified stakeholder groups that participated in the General Shareholders' Meeting, if any	General Assembly Meeting was open to the public, including stakeholders and the media without speaking rights.
1.4. Voting Rights	
Whether the shares of the company have differential voting rights	No
In case that there are voting privileges, indicate the owner and percentage of the voting majority of shares	-
The percentage of ownership of the largest shareholder	47.38%
1.5. Minority Rights	
Whether minority rights have been expanded (in terms of content or ratio) in the company's Articles of Association	No
If minority rights have been expanded in terms of content and ratio, indicate the number of the relevant article of the Articles of Association.	-
1.6. Dividend Right	
The name of the section on the corporate website that describes the dividend distribution policy	Investor Relations/Corporate Governance/Dividend Policy

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<p>Minutes of the relevant agenda item in case the board of directors proposed to the general assembly not to distribute dividends, the reason for such proposal and information as to use of the dividend</p>	<p>The motion of the Board of Directors regarding dividend distribution for 2024 was read out and opened for deliberations. Given that the financial statements prepared by the company for the accounting period of January 1-December 31, 2024, in accordance with Turkish Financial Reporting Standards (TFRS) and audited by Güney Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. resulted in a net consolidated loss of TL 3,104,429,028, and the statutory financial statements prepared according to the Tax Procedure Law (TPL) resulted in a current year loss of TL 3,218,613,701, the Board of Directors proposed the following:</p> <ul style="list-style-type: none"> • Not to allocate 5% first rank legal reserve for 2024 required by Article 519 of the Turkish Commercial Code since the amount of first rank legal reserve has already reached 20% of share capital in tax books as of December 31, 2024. • Within the framework of Capital Markets legislation, Article 19 of the Company's Articles of Association, and the Dividend Policy approved by the General Assembly on March 28, 2014, not to distribute profit due to the fact that both the financial statements prepared according to TFRS and the statutory financial statements prepared pursuant Tax Procedure Law (TPL) resulted in loss. • To transfer the current year loss of TL 3,218,613,701 according to the TPL records to the retained losses account and to transfer the net consolidated period loss of TL 3,104,429,028 according to TFRS records to the retained losses account. The Board of Directors' proposal, detailed above, was approved by the majority of the votes, with ayes corresponding to TL 94,463,143.09 against nays corresponding to TL 2,243.
<p>PDP link to the related general shareholder meeting minutes in case the board of directors proposed to the general assembly not to distribute dividends</p>	<p>https://www.kap.org.tr/tr/Bildirim/1410796</p>
<p>General Assembly Meetings</p>	
<p>General Meeting Date</p>	<p>24.03.2025</p>
<p>The number of information requests received by the company regarding the clarification of the agenda of the General Shareholders' Meeting</p>	<p>-</p>
<p>Shareholder participation rate to the General Shareholders' Meeting</p>	<p>78.72%</p>
<p>Percentage of shares directly present at the GSM</p>	<p>0.03%</p>
<p>Percentage of shares represented by proxy</p>	<p>78.69%</p>
<p>Specify the name of the page of the corporate website that contains the General Shareholders' Meeting minutes, and also indicates for each resolution the voting levels for or against</p>	<p>Investor Relations – General Assembly Meetings</p>
<p>Specify the name of the page of the corporate website that contains all questions asked in the general assembly meeting and all responses to them</p>	<p>Investor Relations – General Assembly Meetings</p>
<p>The number of the relevant item or paragraph of General Shareholders' Meeting minutes in relation to related party transactions</p>	<p>-</p>
<p>The number of declarations by insiders received by the board of directors</p>	<p>0</p>
<p>The link to the related PDP general shareholder meeting notification</p>	<p>https://www.kap.org.tr/tr/Bildirim/1410796</p>
<p>2. DISCLOSURE AND TRANSPARENCY</p>	
<p>2.1. Corporate Website</p>	
<p>Specify the name of the sections of the website providing the information requested by the Principle 2.1.1.</p>	<p>Investor Relations</p>
<p>If applicable, specify the name of the sections of the website providing the list of shareholders (ultimate beneficiaries) who directly or indirectly own more than 5% of the shares</p>	<p>Investor Relations- Corporate Information – Shareholder Structure</p>
<p>List of languages for which the website is available</p>	<p>Turkish and English</p>

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2.2. Annual Report	
The page numbers and/or name of the sections in the Annual Report that demonstrate the information requested by principle 2.2.2.	
a) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the duties of the members of the board of directors and executives conducted out of the company and declarations on independence of board members	General Assembly and Corporate Governance Practices
b) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on committees formed within the board structure	Corporate Governance Practices Section
c) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the number of board meetings in a year and the attendance of the members to these meetings	Corporate Governance Practices Section
d) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on amendments in the legislation which may significantly affect the activities of the corporation	Legal Disclosures Section
e) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on significant lawsuits filed against the corporation and the possible results thereof	Legal Disclosures Section
f) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the conflicts of interest of the corporation among the institutions that it purchases services on matters such as investment consulting and rating and the measures taken by the corporation in order to avoid from these conflicts of interest	Legal Disclosures Section
g) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the cross ownership subsidiaries that the direct contribution to the capital exceeds 5%	Legal Disclosures Section
h) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on social rights and professional training of the employees and activities of corporate social responsibility in respect of the corporate activities that arises social and environmental results	Sustainability and Human Resources
3. STAKEHOLDERS	
3.1. Corporation's Policy on Stakeholders	
The name of the section on the corporate website that demonstrates the employee remedy or severance policy	https://www.otokar.com.tr/yatirim-iliskileri/kurumsal-yonetim/tazminat-uygulama-esaslari
The number of definitive convictions the company was subject to in relation to breach of employee rights	16
The position of the person responsible for the alert mechanism (i.e. whistleblowing mechanism)	Internal Audit Department and Ethics Board
The contact detail of the company alert mechanism	https://www.otokar.com.tr/iletisim/iletisim-formu
3.2. Supporting the Participation of the Stakeholders in the Corporation's Management	
Name of the section on the corporate website that demonstrates the internal regulation addressing the participation of employees on management bodies	Internal regulations do not have publicly accessible links.

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<p>Corporate bodies where employees are actually represented</p>	<p>Otokar employees engage with the management through various means and express their views. Employee representatives serve on Occupational Health and Safety, Discipline and Annual Leave Committees. The teams also hold routine check-in meetings at the beginning and end of shifts on all lines to exchange information.</p> <p>All employees are able to communicate their ideas on development areas via the electronic suggestion system.</p> <p>The annual Employee Loyalty Survey is conducted with open-ended questions to obtain the opinions of each employee anonymously.</p> <p>Furthermore, there are practices that enable the employees to instantly communicate their requests and suggestions regarding OHS and Employee Experience via the mobile application.</p> <p>Using the Otokar Chatbot app, employees can receive up-to-date answers to their questions and opinions on various HR-related topics.</p> <p>During business partnership meetings with individual departments, employees' thoughts and requests on various issues are also addressed in a face-to-face meeting environment.</p> <p>In addition to all these communication channels, insights are obtained from the employees through structured methodology such as pulse-keeping surveys, field visits, workshops, and focus groups throughout the year, and the planned actions are implemented.</p>
<p>3.3. Human Resources Policy</p>	
<p>The role of the board on developing and ensuring that the company has a succession plan for the key management positions</p>	<p>There are succession plans in place for all key executive positions. The succession plans are finalized upon the General Manager's approval.</p>
<p>The name of the section on the corporate website that demonstrates the human resource policy covering equal opportunities and hiring principles. Also provide a summary of relevant parts of the human resource policy.</p>	<p>Otokar has been a signatory of Women's Empowerment Principles (WEPs), a joint initiative of UN Women and (UN Global Compact) since 2017.</p> <p>The required qualifications are specified in each job posting. The Code of Ethics and the Human Rights Policy both emphasize equal opportunity in recruitment.</p> <p>https://www.otokar.com.tr/getmedia/75e24879-2d82-46e4-8070-46f2a20f18d2/yk21-22-uyum-politikalar-ek-etik-%C4%B1keler-17092021</p> <p>https://www.otokar.com.tr/getmedia/a415c390-c32d-4fa3-9880-d9bc6d27e7bb/otokar-%C4%B1nsan-haklari-politikasi_07052021</p>
<p>Whether the company provides an employee stock ownership programme</p>	<p>No stock option is offered for employees</p>
<p>The name of the section on the corporate website that demonstrates the human resource policy covering discrimination and mistreatments and the measures to prevent them. Also provide a summary of relevant parts of the human resource policy.</p>	<p>Anti-discrimination Otokar upholds a zero tolerance policy against discrimination as the fundamental principle in all recruitment, promotion, appointment and training processes. Otokar expects all its employees to act with the same sensitivity toward each other. Otokar ensures that all employees are provided equal rights and opportunities. No form of discrimination or disrespect based on race, gender, skin color, nationality, religion, age, disability, sexual orientation and political opinion will be allowed.</p> <p>https://www.otokar.com.tr/getmedia/a415c390-c32d-4fa3-9880-d9bc6d27e7bb/otokar-%C4%B1nsan-haklari-politikasi_07052021</p>
<p>The number of definitive convictions the company is subject to in relation to health and safety measures</p>	<p>2</p>
<p>3.5. Ethical Rules and Social Responsibility</p>	
<p>The name of the section on the corporate website that demonstrates the code of ethics</p>	<p>Code of Ethics and Compliance Policies</p>
<p>The name of the section on the company website that demonstrates the corporate social responsibility report. If such a report does not exist, provide the information about any measures taken on environmental, social and corporate governance issues.</p>	<p>Sustainability/Corporate Social Responsibility https://www.otokar.com.tr/surdurulebilirlik/kurumsal-sosyal-sorumluluk</p>
<p>Any measures combating any kind of corruption including embezzlement and bribery</p>	<p>Principles on these topics are covered in the Otokar Code of Ethics and the Anti-bribery and Anti-corruption Policy.</p>

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4. BOARD OF DIRECTORS - I	
4.2. Activity of the Board of Directors	
Date of the last board evaluation conducted	31.12.2025
Whether the board evaluation was externally facilitated	No
Whether all board members released from their duties at the GSM	Yes
Name(s) of the board member(s) with specific delegated duties and authorities, and descriptions of such duties	No delegation was made among the board members.
Number of reports presented by internal auditors to the audit committee or any relevant committee	Internal audit department presents aggregate information to the audit committee regarding the operations within the year.
Specify the name of the section or page number of the annual report that provides the summary of the review of the effectiveness of internal controls	Corporate Governance/Internal Control System and Internal Audit
Name of the Chairman	Yıldırım Ali Koç
Name of the CEO	İbrahim Aykut Özüner
If the CEO and Chair functions are combined: provide the link to the relevant PDP announcement providing the rationale for such combined roles	-
Link to the PDP notification stating that any damage that may be caused by the members of the board of directors during the discharge of their duties is insured for an amount exceeding 25% of the company's capital	-
The name of the section on the corporate website that demonstrates current diversity policy targeting women directors	Investor Relations/Corporate Governance/ Board of Directors Diversity Policy
The number and ratio of female directors within the Board of Directors	2 (22%)

Composition of Board of Directors

Name, Surname of Board Member	Whether Executive Director or Not	Whether Independent Director or Not	The First Election Date To Board	Link to PDP Notification That Includes The Independence Declaration	Whether the Independent Director Considered By The Nomination Committee	Whether She/ He is the Director Who Ceased to Satisfy The Independence or Not	Whether The Director Has At Least 5 Years' Experience on Audit, Accounting and/or Finance
Yıldırım Ali Koç	Non-executive	Not independent	26.03.2015				
Selin Ayla Ünver	Non-executive	Not independent	22.10.2018				
Levent Çakıroğlu	Non-executive	Not independent	26.03.2015				
Haydar Yenigün	Non-executive	Not independent	21.03.2022				
İbrahim Aykut Özüner	Executive	Not independent	24.03.2025				
Ahmet Serdar Görgüç	Non-executive	Not independent	20.04.2006				
Ali İhsan İlkbahar	Non-executive	Independent	16.03.2020	https://www.kap.org.tr/tr/Bildirim/1438616	Considered	No	Yes
Fatma Füsün Akkal Bozok	Non-executive	Independent	27.03.2024	https://www.kap.org.tr/tr/Bildirim/1438616	Considered	No	Yes
Kamil Ömer Bozer	Non-executive	Independent	27.03.2024	https://www.kap.org.tr/tr/Bildirim/1438616	Considered	No	Yes

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4. BOARD OF DIRECTORS -II	
4.4. Meeting Procedures of the Board of Directors	
Number of physical board meetings in the reporting period (meetings in person)	3
Director average attendance rate at board meetings	92.60%
Whether the board uses an electronic portal to support its work or not	No
Number of minimum days ahead of the board meeting to provide information to directors, as per the board charter	One week before the meeting
The name of the section on the corporate website that demonstrates information about the board charter	Although there is an internal company regulation on the subject (Otokar Board of Directors Working Principles), it is not a publicly available document.
Number of maximum external commitments for board members as per the policy covering the number of external duties held by directors	There is no such practice.
4.5. Board Committees	
Page numbers or section names of the annual report where information about the board committees are presented	Members of the Board of Directors and Members of the Committees section
Link(s) to the PDP announcement(s) with the board committee charters	For the Audit Committee: https://www.kap.org.tr/tr/Bildirim/1024148 ; for the Risk Management Committee and Corporate Governance Committee operating principles: https://www.kap.org.tr/tr/Bildirim/1448299

Composition of Board Committees - I

Names of the Board Committees	Name of Committees Defined as "Other" in the First Column	Name-Surname of Committee Members	Whether Committee Chair or Not	Whether Board Member or Not
Audit Committee	-	Kamil Ömer Bozer	Chair	Board Member
Audit Committee	-	Fatma Füsün Akkal Bozok	Member	Board Member
Corporate Governance Committee	-	Ali İhsan İlkbahar	Chair	Board Member
Corporate Governance Committee	-	Levent Çakıroğlu	Member	Board Member
Corporate Governance Committee	-	Başak Tekin Özden	Member	Not Board Member
Risk Management Committee	-	Fatma Füsün Akkal Bozok	Chair	Board Member
Risk Management Committee	-	Haydar Yenigün	Member	Board Member

OTOKAR OTOMOTİV VE SAVUNMA SANAYİ ANONİM ŞİRKETİ

CORPORATE GOVERNANCE COMPLIANCE REPORT

4. BOARD OF DIRECTORS -III

4.5. Board Committees II

Specify where the activities of the audit committee are presented in your annual report or website (Page number or section name in the annual report/website)	Corporate Governance Practices – Committees under the Board
Specify where the activities of the corporate governance committee are presented in your annual report or website (Page number or section name in the annual report/website)	Corporate Governance Practices – Committees under the Board
Specify where the activities of the nomination committee are presented in your annual report or website (Page number or section name in the annual report/website)	There is no nomination committee. Corporate governance committee is tasked with its duties.
Specify where the activities of the early detection of risk committee are presented in your annual report or website (Page number or section name in the annual report/website)	Corporate Governance Practices – Committees under the Board
Specify where the activities of the remuneration committee are presented in your annual report or website (Page number or section name in the annual report/website)	There is no remuneration committee. Corporate governance committee is tasked with its duties.

4.6. Financial Benefits Extended to Board Members and Senior Executives

Specify where the operational and financial targets and their achievement are presented in your annual report (Page number or section name in the annual report)	Board of Directors' Annual Report
Specify the section of website where remuneration policy for executive and non-executive directors are presented	Investor Relations – Corporate Governance
Specify where the individual remuneration for board members and senior executives are presented in your annual report (Page number or section name in the annual report)	General Assembly Section – Remuneration Policy

Composition of Board Committees-II

Names of the Board Committees	Name of Committees Defined as "Other" in the First Column	The Percentage of Non-executive Directors	The Percentage of Independent Directors in the Committee	The Number of Meetings Held in Person	The Number of Reports on its Activities Submitted to the Board
Audit Committee	-	100%	100%	8	8
Corporate Governance Committee	-	67%	33%	7	7
Risk Management Committee	-	100%	50%	6	6