

OTOKAR OTOMOTİV VE SAVUNMA SANAYİ A.Ş.
10.03.2026 Olağan Genel Kurul Hazır Bulunanlar Listesi

Pay Sahibi	TCKN / VKN	Uyruk	Adres	Grup	Payların İtibari Değeri	Katılım Tercihi	Temsilci Türü	Temsilci Ad Soyad Unvan	Temsilcinin TCKN / VKN	İmza
KOÇ HOLDİNG ANONİM ŞİRKETİ										
MUSTAFA RAHMİ KOÇ										
FORD OTOMOTİV SANAYİ ANONİM ŞİRKETİ										
ÜNVER HOLDİNG ANONİM ŞİRKETİ										
FAHRETTİN TAYLAN										
BETÜL KÖKTAŞ										
MUZAFFER ARİF KÖKTAŞ										
KAMER KÜLEK										
MUSTAFA ÖZİRİ										
MEHMET TÜRK										
ALİ EKBER TANDOĞAN										

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GÖKHAN GÜÇLÜ										
ARAS ÇİFTASLAN										
İSMAİL ÇİFTASLAN										
SAMİ BAYAR										
MURAT KÜLEK										
YUNUS EMRE ÇAKIR										
BEYHAN KOCAMAN										
MERHAN YERGÜN										
BARIŞ DAL										
SİNAN KOÇAK										
NESRİN OLDAÇ										

(Handwritten signatures and initials in blue ink)

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MURAT AKBULUT										
İSA TOPTAŞ										
YAPI KREDİ PORTFÖY KOÇ HOLDİNG İŞTİRAK VE HİSSE SENEDİ FONU(HİSSE SENEDİ YOĞUN FON)										
YAPI KREDİ PORTFÖY PY KUZGUNCUK SERBEST ÖZEL FON										
INVESCO MARKETS II PUBLIC LIMITED COMPANY										
GOLDMAN SACHS ETF TRUST-GOLDMAN SACHS MARKETBETA EMERGING MARKETS EQUITY ETF										
ISHARES PUBLIC LIMITED COMPANY										
PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO										
VANGUARD FTSE ALL-WORLD EX-US INDEX FUND										
ISHARES CONTINENTAL EUROPEAN EQUITY INDEX										

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FUND (UK)										
ISHARES EMERGING MARKETS EQUITY INDEX FUND(UK)										
CF DV ACWI EX-U.S.IMI FUND										
MELLON BANK N.A. EMPLOYEE BENE COLLINVEST FUND PLAN										
BNY MELLON EMERGING MARKETS EQUITY ETF										
REASSURE LIMITED										
CONNOR CLARK AND LUNN UCITS ICAV										
FRIENDS LIFE LIMITED										
ROYAL LONDON EQUITYFUND ICVC										
AI CONTINENTAL EUROPEAN EQUITY INDEX										

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(CUSTOM SCREENED) FUND										
LEGAL AND GENERAL UCITS ETF PUBLIC LIMITED COMPANY										
FRANKLIN TEMPLETON ICAV										
FRANKLIN TEMPLETON ICAV										
VANGUARD FUNDS PUBLIC LIMITED COMPANY										
BLACKROCK INST.TRUSTCOMP.N.A.INV.FUN.FO.EMPLO.BENEFIT TRUSTS										
THE BOEING COMPANY EMPLOYEE SAVINGS PLANS MASTER TRUST										
CC AND L GLOBAL LONG SHORT FUND										
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA										
STATE OF NEW MEXICO STATE INVESTMENT COUNCIL										

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EMERGING MARKETS SMALL CAPITALIZ.EQU.INDEX NON-LENDABLE FUND										
VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST										
SHELL TRUST BERMUDALTD AS T.O.T.SHELL OVERS.COUNT.PENS.FUND										
STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS										
ISHARES IV PUBLIC LIMITED COMPANY										
NORTHERN TRUST COMMON ALL COUNTRY WORLD EX-US INVESTABLE MARKET INDEX FUND - NON-LENDING										
VANGUARD EMRG MKT STOCK INDEX										
VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST II										
MANAGED PENSION FUNDS LIMITED										
THRIFT SAVINGS PLAN										

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TEACHER RETIREMENT SYSTEM OF TEXAS										
NORTHERN TRUST INVESTMENTS COLLECTIVE FUNDS TRUST										
AVIVA LIFE AND PENSIONS UK LTD										
VANGUARD EMERGING MARKETS EX-CHINA ETF										
CC AND L Q GLOBAL SMALL CAP EQUITY FUND										
VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND										
CC AND L GLOBAL MARKET NEUTRAL II FUND										
STRATEGIC INTERNATIONAL EQUITY FUND										
GOVERNMENT OF NORWAY										
SCHWAB EMERGING MARKETS EQUITY ETF										

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FLEXSHARES MORNINGSTAR EMERGING MARKETSFACOR TILT INDEX FU										
CC AND L Q EMERGING MARKETS EQUITY FUND LP										
LEGAL AND GENERAL COLLECTIVE INVESTMENT TRUST										
MANAGED PENSION FUNDS LIMITED										
UBS ASSET MANAGEMENT LIFE LTD										
BUMA UNIVERSAL FONDS I										
LEGAL GENERAL INTERNATIONAL INDEX TRUST										
ISHARES EMERGING MARKETS SMALL-CAP ETF										
EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND B										
AMUNDI INDEX SOLUTIONS										

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FORD MOTOR COMPANY DEFINED BENEFIT MASTER TRUST										
FIDELITY CONCORD STREET TRUST: FIDELITY ZERO INTERNATIONAL INDEX FUND										
ISHARES CORE MSCI EMERGING MARKETS ETF										
SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF										
AVIVA INVESTORS INVES.FUNDS ICVC AV.INVES.INTER.IN.TRA.FUND										
FIDELITY SALEM STREET TRUST: FIDELITY FLEX INTERNATIONAL INDEX FUND										
SSGA SPDR ETFS EUROPE I PUBLIC LIMITED COMPANY										
SPDR S AND P EMERGING MARKETS CARBON AWARE ETF										
CC AND L Q EMERGINGMARKETS EQUITY FUND										
LEGAL AND GENERAL EUROPEAN INDEX TRUST										

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LGPS CENTRAL GLOBAL EX UK PASSIVE EQUITY FUND										
CALIFORNIA STATE TEACHERS RETIREMENT SYSTEM										
SPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS-SPARTAN TOTAL INTERNATIONAL INDEX POOL										
THRIFT SAVINGS PLAN										
VANGUARD TOTAL WORLDSTOCK INDEX FUND										
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA										
STATE STREET MSCI EMERGING MARKETS SMALL CAP INDEX NON-LENDING COMMON TR										
CONNOR CLARK AND LUNN COLLECTIVE INVESTMENT TRUST										
SPDR PORTFOLIO EMERGING MARKETS ETF										

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SSGA SPDR ETFS EUROPE I PUBLIC LIMITED COMPANY										
VARIABLE INSURANCE PRODUCTS FUND II-INTERNATIONAL INDEX PORTFOLIO										
SSB J734 SPDR S+P EMERGING MARKETS SMALL CAP ETF										
ISHARES EMERGING MARKETS IMI EQUITY INDEX FUND										
COLLEGE RETIREMENT EQUITIES FUND										
LEGAL AND GENERAL ASSURANCE PENSION MANAGEMENT										
LEGAL AND GENERAL GLOBAL EMERGING MARKETS INDEX FUND										
TEACHER RETIREMENT SYSTEM OF TEXAS										
MERCER QIF FUND PUBLIC LIMITED COMPANY										
TEXAS MUNICIPAL RETIREMENT SYSTEM										
LEGAL AND GENERAL ICAV										

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UTAH STATE RETIREMENT FUND										
ISHARES CORE MSCI EMERGING MARKETS IMI INDEX ETF										
SPDR S AND P EMERGING MARKETS EX-CHINA ETF										
THE MASTER TRUST BANK OF JAPAN LTD. AS TRUSTEE FOR GOVERNMENT PENSION INV.										
ISHARES V PUBLIC LIMITED COMPANY										
MERCER UCITS COMMON CONTRACTUAL FUND										
STATE STREET GLOBAL ADVISORS TRUST COMPANY INVESTMENT FUNDS FOR TAX EXEMPT RETIREMENT PLANS										
INTERNATIONAL MONETARY FUND										
STATE STREET GLOBAL ALL CAP EQUITY EX-U.S. INDEX PORTFOLIO										

OTOKAR
OTOMOTÖR VE SANAYİ SANAYİ
ANONİM ŞİRKETİ

Şirketin Sermayesi	120.000.000
Asgari Toplantı Nisabı	1/50,1
Asaleten Hazır Bulunan Pay Tutarı	140.417,575
Tevdi Eden Temsilcileri Tarafından Temsil Edilen Pay Tutarı	3.647.187
Diğer Temsilciler Tarafından Temsil Edilen Pay Tutarı	89.678.696,090
Mevcut Toplantı Nisabı	93.466.300,665

Selin Ayta
ÖZÜNER

Yönetim Kurulu Üyeleri

Haydar
YERİGÖLÜN
ÖZÜNER

İbrahim Aykut
ÖZÜNER

Ahmet Serdar
GÖRÜLÜÇ

Fatma Füsun
AKHAL BOZOK

Toplantı Başkanı

Haydar
YERİGÖLÜN
ÖZÜNER

Bakanlık Temsilcisi

Seda
ÇANCI AKHAL
ÖZÜNER

Tutanak Yazmanı

Başak
TEKİN ÖZDEN
ÖZÜNER

Oy Toplama Memuru

İbrahim Aykut
ÖZÜNER

Seret
DEVECİ

Denetçi
Lem UÇARLAR

ÖZÜNER